1. **Overview of Oldham Partnership boards, groups and partnerships.**

The Oldham Partnership structure is summarised here.

**Headline structure:**

Leading Oldham board

Health and wellbeing board

Communities board

Economy board

**Detail for each board/partnership/group:**

We have collated information about each of the boards/groups/partnerships (from here on referred to as ‘partnership’ as a catch all term). These can be subject to change depending on the need, changes in legislation, chair etc, but the information in this document has been gathered in August 2025. As further updates are received the document will be refreshed.

Where you see the text ‘MORE’ under the name of the partnership this is a bookmark which takes you to more detailed information about the partnership. Where there are gaps we are still seeking this detail!

Economy board

[MORE](#economy)

Learning Partnership

Green New Deal Partnership

[MORE](#greennewdeal)

Town Centre Board

[MORE](#TownCentre)

Cultural Partnership

Employment & Skills Partnership Board

[MORE](#EmpAndSkills)

Health and wellbeing board

[MORE](#HWbeingBoard)

Oldham Safeguarding Children Strategic Partnership

[MORE](#OSCP)

Oldham Safeguarding Adults Board

[MORE](#OASB)

Health Improvement Subgroup

[MORE](#HealthImp)

Children’s Alliance?

[MORE](#greennewdeal)

**Further sub-groups:**

Health Improvement Subgroup

[MORE](#HealthImprovement)

Gambling Alliance

[MORE](#gambling)

Drugs & Alcohol Partnership

[MORE](#DrugAlcohol)

Tackling Infant Mortality Group

Tobacco Alliance

Move More & Healthy Weight Alliance

Suicide Prevention Partnership

[MORE](#SuicidePrevent)

\*Shared with Oldham Safeguarding Adults Board

Safeguarding Review & Learning Hub Group\*

[MORE](#ReviewAndLearning)

Strategic Complex & Contextual Safeguarding\*

[MORE](#contextual)

PR and Comms Sub Group\*

[MORE](#PRComms)

Neglect Subgroup

[MORE](#neglect)

Multi-Agency Practice Task & Finish Group

[MORE](#multiagency)

Oldham Safeguarding Children Strategic Partnership

[MORE](#OSCP)

Oldham Safeguarding Adults Board

[MORE](#OASB)

Safeguarding Review, Audit and Quality Assurance Sub Group

[MORE](#SafeguardingQA)

Transitions Subgroup  
Shared with Oldham Safeguarding Children’s Partnership (OSCP)

[MORE](#transitions)

+ 3x additional subgroups shared with OSCP (see above)

Policy, Procedure and Workforce Development Sub Group

[MORE](#PolicyProcedure)

Children’s Alliance (TBC)

[MORE](#greennewdeal)

Early Years and Childcare Board

Early Help and Place Integration Forum

Strategic Youth Partnership

Cost of Living Response Working Group

Public Service Reform Board

Armed Forces Partnership

Community Safety Partnership

[MORE](#CSP)

Youth Justice Management Board

Communities Board

[MORE](#communities)

**Further sub-groups:**

Preventing Extremism and Protect Steering Group

Domestic Abuse Partnership

Reducing Reoffending Board

Strategic Challenger Partnership  
(Serious & Organised Crime)

Strategic Serious Violence Partnership

Community Safety Partnership

[MORE](#CSP)

1. **Expectations**

A representative attends meetings to input into discussions and decision making in the best interests of Oldham residents and in support of the VCFSE sector in order to amplify the voice of citizens and improve outcomes for residents.

**Time commitment:**

Representatives are asked to prioritise attendance of the relevant partnership meeting and additionally VCFSE representatives meetings which will be held as part of the VCFSE Strategic Leaders Group 3-4 times a year. Representatives are also asked to attend the VCFSE Leaders Forum meeting twice a year. (10-12 hours meeting time + prep and travel).

Representatives are also encouraged to attend the VCFSE/Public Sector Forum held 5-6 times a year (10-12 hours meeting time + prep and travel).

Board/group meetings are typically held 3-6 times a year (6-18 hours meeting time + prep and travel). However some meet more frequently – we have provided what information we can for each partnership below.

In total you should be able to commit a **minimum** of 30 hours a year to the role.

1. **Nominations process and eligibility**

Members of the Strategic Leaders Group are able to stand as representatives for the sector. Organisations should:

* Be members of Action Together
* Have completed at least one set of full accounts
* Individual attending either leads the organisation or has a senior leadership role
* Carry out commissioned work (public sector contracts) within Oldham and/or offer services with strategic significance throughout the borough
* Can demonstrate robust quality assurance through Quality in Action Award or other recognised standards (e.g. Ofsted inspected)

Additionally the VCFSE Leader’s Forum may nominate up to three additional groups to ensure that grassroots and under-represented voices are included in the strategic space.

The VCFSE Leader’s Forum will agree annually which of the strategic leaders represent the sector at the Oldham Partnership.

The nomination process for new representatives is as follows:

1. The available roles are presented to the group in advance of the meeting [this document]
2. Those interested and eligible express interest in the role, available at this link: [Expression of Interest form](https://forms.office.com/Pages/ResponsePage.aspx?id=fFmF20xoCEe967u3wfNWrbdmbbi79MxGleBEMwRAdZpUOVVSQkFFOVFSTDA1V0dXRzYyWTlPS1JNVy4u)
3. The Forum will be given the opportunity to hear from those who have put themselves forward and ask any questions/raise any concerns. Consideration will be made of the different organization specialisms and geographies with the aim for representatives who can bring relevant and complimentary and knowledge.
4. If places are not oversubscribed representatives shall be agreed, unless any objections are raised. If there are more organisations interested than places available for any individual board/partnership and a consensus decision is not reached during stage 3 then the ‘sortition’ method will be applied i.e. names will be put in a hat for selection.
5. **Details of each partnership.**

You can use the bookmarks from the diagrams in section 1 to take you directly to the partnership you are interested in.

Information has been listed for each of the partnerships that have provided it and/or where information is available online. Where available a Terms of Reference or other supporting document has been embedded.

1. **Economy**

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| **Name:** Economy board | **Meets:** Every 6 weeks for 2 hours |
| **Purpose:** Our Mission: “Working to attract new and grow existing businesses within the borough creating more and better jobs enhancing the quality of life for our residents” | **Aims/work:** The board does not operate to a traditional term of reference. It is empowered to work flexibly and organically within the context of delivering on the core vision/mission. Work areas are summarised on this powerpoint: |

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| **Name:** Green New Deal Partnership | **Meets:** Quarterly |
| **Purpose:** Cross-sector stakeholder group aimed at building networks within and outside Oldham to boost Oldham’s green economy. | **Aims/work:** The Group will help to ensure that the planning and implementation of the Oldham Green New Deal is closely monitored and progressed to meet the required outcomes in terms of the economic co-benefits of decarbonisation such as growing the local green economy and the creation of jobs and training opportunities in the Green Technology and Services sector, as well as the design and delivery of energy infrastructure according to local priorities. |

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| **Name:** Employment and Skills Board | **Meets:** Every 6 weeks |
| **Purpose:** For all aspects of Post 16 and Adult education and skills training including increasing participation, Information, Advice and Guidance (IAG) and careers education, raising aspirations, skills agenda, technical education and NEET reduction. | **Aims/work:** The Partnership will guide the development of a new Employment and Skills strategy focused on increasing participation, progression and raising aspirations in Post 16 destinations for all young people aged 16 – 18 living in Oldham. It will review the delivery of Adult Education Budget funded programmes as well as DWP led employment support as well as address the related recommendations from the Oldham Economic Review. For full list see: |

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| **Name:** Town Centres Board | **Meets:** Quarterly |
| Purpose: Oldham Town Centre Board will be the vehicle through which the vision and strategy for Oldham is defined under the Towns Fund. It will produce a Town Investment Plan and inform the Town Deal, including the amount of investment secured through the Towns Fund. | **Aims/work:** Oversee delivery of Towns Fund projects and other activity in Oldham town centre.  The four Towns Fund projects benefitting from the £24.4 million Town Deal are the Northern Roots urban farm and eco-park, a new flexible workspace, a new performance space, and the relocation of Tommyfield Market into Spindles.  Terms of reference at:  [Oldham Town Centre Board - Terms of reference | Oldham Council](https://www.oldham.gov.uk/homepage/1658/oldham_town_centre_board_-_terms_of_referenc) |

1. **Health and wellbeing**

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| **Name:** Health and Wellbeing Board | **Meets:** Quarterly |
| **Purpose/aims/work:** "The Health and Wellbeing Board has the following responsibilities:   * To assess the health needs of the local population and to prepare and publish the statutory Joint Strategic Needs Assessment (JSNA) * To prepare and publish the Borough’s Health and Wellbeing Strategy (Oldham Locality Plan) * To approve submission of the Better Care Fund Plan to NHS England; * To identify and oversee efforts to tackle health inequalities in the Borough, encouraging individuals and organizations responsible for providing public services to collaborate and work together for the benefit of the local community. * To ensure that the Council complies with its duties to improve public health * To review and manage plans aimed at protecting and improving the health of the local community. * To be consulted by the Greater Manchester Integrated Commissioning Board and/or the Locality Board about the documents and plans mentioned in section 14Z of the National Health Service Act 2006. * To evaluate the need for pharmaceutical services in the Borough and publish a Pharmaceutical Needs Assessment * To oversee local safeguarding arrangements * To work together with the Bury and Rochdale Health and Wellbeing Boards to oversee the Child Death Oversight Panel for Bury, Oldham, and Rochdale" | |

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| **Name:** Health Improvement Sub Group | **Meets:** Quarterly (first Thursday every 3 months) |
| **Purpose:** The Health Improvement sub-group of the Health and Wellbeing Board will develop Oldham’s response to health improvement that focuses on:   * reducing health inequalities * creating the best opportunities to prevent health problems and offer support at an early stage * making changes based on the best evidence of what works well * working together with communities as well as professional colleagues from across the system * empowering people to take responsibility for their health behaviours and wellbeing | **Aims/work:** To improve the health and wellbeing of the residents and communities of Oldham. We will reflect our understanding of local need, as described in our Joint Strategic Needs Assessment (JSNA), to ensure that we design and deliver our services in ways that most effectively meet the needs of the people from across our communities who use them. We will also support and advocate for societal and environmental change to improve health and wellbeing. |

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| **Name:** Gambling Alliance | **Meets:** Quarterly for 1.5 hours |
| **Purpose:** The purpose of the Oldham Gambling harms alliance is to have a forum for services, VCFSE organisations, community groups to share information and work towards reducing gambling harms in Oldham. Our work locally will contribute to Gambling Harm Reduction Board at GM. | **Aims/work:**  1. To Understand the extent to which gambling harms affects Oldham residents  2. Raise awareness and understanding of gambling harms across the borough.  3. To prevent groups at risk of high-risk gambling from experiencing harm  4. Encouraging residents to seek support by making it acceptable to discuss gambling  5. Develop appropriate support for those experiencing gambling related harms, both for the person gambling and affected other.  6. To work collectively to address social and commercial determinants of gambling related harms |

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| **Name:** Oldham Safeguarding Children Strategic Partnership | **Meets:** Bi-monthly for 3 hours + annual development day |
| **Purpose:** The purpose of the Oldham Safeguarding Children Strategic Partnership is to support the three Statutory Safeguarding Partners to fulfil their responsibilities for safeguarding and promoting the welfare of children and young people and for ensuring the effectiveness of local multi-agency safeguarding arrangements. | **Aims/work:**  • Setting the strategic aims and priorities of the Oldham safeguarding children partnership,  • Agreeing and monitoring the partnership budget to deliver on those aims and priorities,  • Monitoring the performance of the partnership,  • Holding partners to account by providing scrutiny and challenge. |

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| **Name:** Neglect Subgroup | **Meets:** Bi-monthly for 1.5 hours |
| **Purpose/aims/work:**  • To develop, lead, strengthen and measure the impact of Oldham’s neglect strategy  • Implementing and evaluating the ongoing use of the Graded Care profile 2 tool.  • Review the prevalence of neglect in Oldham (JSNA) who? include a wide range of neglect concerns/ differences  • Improve the early recognition, identification and prevention of neglect across the Partnership  • Strengthen the pathway for support and intervention at the earliest stage  • Establishing a collective understanding and threshold for intervention where neglect is a concern (i.e. referral pathways).  • Identifying key learning and messages to be incorporated into the OSCP single and multi agency training and development package. | |

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| **Name:** Multi-Agency Practice Task & Finish Group | **Meets:** Bi-monthly |
| **Aims:**  • Delivery of multi agency practice standards (policies and procedures)  • FFPP practice procedures developed aligned to:   * Family help * MA CP * Family Networks   • To fully integrate multi-agency working and improve information sharing  • To have a bespoke child protection response for all harm types including EFH, domestic abuse and child sexual abuse.  • To ensure partners recognise that early intervention is vital to ensure we provide target support services at the earliest opportunity for all children, young people and their families  • To ensure the voice of children, young people and families are heard and influence decision making to ensure they receive the right support at the right time.  • Establish a shared approach and embed strong relationships across agencies, so everyone can engage constructively in delivering effective services.  • To reflect and evaluate practice both of individual agencies and across multi-agency activity in relation to safeguarding and promoting the welfare of children and families, including reflection and consideration on ways to improve practice.  • To develop a culture of continuous learning and improvement across the Partnership to safeguard and promote the welfare of children, promote early help and intervention, identify opportunities to draw on what works and promote good practice, ensuring all partners fully understand their role and responsibilities.  • Create a greater role for education at strategic level, spanning early years and childcare to further education and learning from existing practice at an operational level. | **Objectives:**  • Multi agency working is prioritised and effective  • To provide interventions at the earliest opportunity  • Ensure OSCP offer a clear model of multi-agency practice and have a common understanding of support levels of need for practitioners within agencies  • To continue to deliver vital services to children and families across the end- to- end system of support and protection, building on existing best practice and relationships  • Children and families to have access to local services and the right help at the right time will have opportunities to disclose whilst services will be alert to the signs of abuse.  • To actively engage children and young people in learning and improvement activity and challenge.  • OSCP will determine the right support, challenge and accountability across agencies so that everyone can work towards the goal of seeing families thrive and understand the impact of their services.  • Systems to be forensic and decisive, focused on protecting children from significant harm, inside and outside of their home, including online |

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| **Name:** Strategic Complex & Contextual Safeguarding | **Meets:** Quarterly for 2 hours |
| **Purpose:** The overall purpose of this subgroup is to have the strategic oversight of what is done by Oldham Safeguarding partners, individually and collectively, to safeguard and protect children and adults at risk from all forms of exploitation.  The subgroup will provide challenge and support within the context of the respective operational delivery of the following workstreams:   * Sexual Exploitation * Criminal Exploitation * Financial Exploitation * Modern Slavery including Cuckooing * Organised Crime * Contextual Safeguarding * Children and adults at risk going missing from home or care | **Aims/work:**  • To reduce the exploitation of children, young people and adults at risk in Oldham  • To utilise data to identify emerging patterns and trends, and to monitor performance and identify any areas for improvement.  • To provide support and provide oversight of the work of the Complex and Contextual Safeguarding Delivery Group against the areas set out in local strategies.  • To develop, share and promote good practice across Oldham for those working with/coming into contact with children and/or adults at risk of exploitation  • To provide and embed appropriate policies, procedures and training for practitioners to enable them to respond robustly to risks of exploitation  • To inform commissioning intentions and provide local challenge in respect of services provided to children and adults  • To ensure there are sufficient resources available to facilitate an effective response to Complex & Contextual Safeguarding in Oldham  • To take account of any national or regional guidance to ensure that the local response is consistent with current learning  • To ensure key messages are delivered to local communities to support and encourage the reporting of exploitation and access to appropriate support and intervention |

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| **Name:** Safeguarding Review & Learning Hub Group | **Meets:** Bi-monthly for 2 hours |
| **Purpose:**  • To monitor and evaluate the effectiveness of what is undertaken across the Safeguarding Partnership in relation to safeguarding children, supporting children and providing the right help at the right time.  • To reflect and evaluate practice both of individual agencies and across multi-agency activity in relation to safeguarding and promoting the welfare of children and families, including reflection and consideration on ways to improve practice.  • To develop a culture of continuous learning and improvement across the Partnership to safeguard and promote the welfare of children, promote early help and intervention, identify opportunities to draw on what works and promote good practice. | **Aims/work:**  • To define what good looks like across the Partnership  • To lead on the learning hub cycle three times per year. The learning hub will consider a range of information from a variety of sources relating to an agreed multi agency priority area of practice.  • To facilitate the effective management of local child safeguarding practice reviews (CSPR), including rapid reviews.  • To review Youth Justice Board Serious Incident Notifications  • To act as a conduit at a local level for the delivery of any national reviews  • To develop and drive the Partnership training plan, influenced by strategic priorities and learning from reviews and audit activity.  • To evaluate the impact of learning on partnership practice.  • To identify emerging safeguarding themes resulting from escalations  • To positively promote and model respectful challenge and resolution across the partnership to support improvements to practice  • To monitor and evaluate the section 11 and section 175 audits, which includes an agreed set of standards and scoring matrix which are ratified by the Partnership.  • To actively engage children and young people in learning and improvement activity and challenge. |

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| **Name:** Transitions Subgroup | **Meets:** ? |
| **Purpose:** The Safeguarding Transitions Sub Group evaluates the current performance of transition initiatives and asks specific groups to offer assurance that transitions are appropriately in place. This Sub Group provides assurances to both the Safeguarding Adults Board and the Oldham Safeguarding Children Partnership and ensures an overview of the work that is being undertaken regarding transitions in Oldham in relation to the following workstreams:  Children's Social Care to Adult Social Care  Youth Justice to Adult Justice  Young People's Mental Health to Adult Mental Health  Young People's Substance Misuse to Adult Substance Misuse  Primary to Secondary to Further Education. [Board membership and structure | Oldham Safeguarding Adults Board](https://www.osab.org.uk/osab/board/) | |

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| **Name:** Oldham Adult Safeguarding Board | **Meets:** Quarterly |
| **Purpose/aims:** The Oldham Safeguarding Adults Board is strategic in its focus and retains overall responsibility for the core functions and additional activities undertaken in its name. The Board’s remit is focused on senior accountability, exceptions reporting and safeguarding trends that require dynamic senior leadership. The remit also covers the legal functions of the SAB, joint high-profile campaigns and the influencing and shaping of regional and national policy. The Board undertakes its strategic work through a number of specialist multi-agency Sub Groups.  [Board membership and structure | Oldham Safeguarding Adults Board](https://www.osab.org.uk/osab/board/) | |

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| **Name:** Safeguarding Review, Audit and Quality Assurance Sub Group | **Meets:** Every 6 weeks |
| **Purpose/aims:** The group is responsible for developing, reviewing, and quality assuring multi-agency policies and procedures which seek to discharge the statutory responsibilities of the Board. The group is also responsible for developing a multi-agency workforce development strategy and training programme to create an environment where excellent practice can flourish which will improve the outcomes for adults with care and support needs. This combined remit ensures that understanding and learning from the development of policies and procedures form the basis of training and workforce development resources.  [Board membership and structure | Oldham Safeguarding Adults Board](https://www.osab.org.uk/osab/board/) | |

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| **Name:** Policy, Procedure and Workforce Development Sub Group | **Meets:** Every 6 weeks |
| **Purpose/aims:** The group oversees the Board’s work in relation to Safeguarding Reviews and will be responsible for developing a proportionate Safeguarding Quality Assurance framework to ensure compliance with multi-agency safeguarding policies and procedures and to ensure consistent standards of quality are being met. This combined remit ensures that understanding and learning from Safeguarding Reviews form the basis of Quality Assurance and Audit processes. The remit will ensure a consistent approach to the understanding, evaluation and final sign off of actions within Safeguarding Review Action Plans.  [Board membership and structure | Oldham Safeguarding Adults Board](https://www.osab.org.uk/osab/board/) | |

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| **Name:** Public Relations and Communications Sub Group | **Meets:** Every month |
| **Purpose/aims:** This group is a joint initiative with the Oldham Safeguarding Children Partnership. The Sub Group develops and oversees the Communications Strategy regarding the work of the safeguarding partnerships. This includes supporting the communication platforms used by the partnerships to communicate with key stakeholders including social media and websites and to manage media related queries.  [Board membership and structure | Oldham Safeguarding Adults Board](https://www.osab.org.uk/osab/board/) | |

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| **Name:** Suicide Prevention Board | **Meets:** Bi-monthly for 2 hours |
| **Purpose:** The suicide prevention partnership facilitates and promotes collaborative working at a strategic and operational level, to prevent self-harm and deaths by suicide in Oldham residents. The partnership was established in 2016 and is chaired by Oldham’s Director of Public Health, with the local authority public health team driving the agenda. This strategic group meets to share knowledge and identify and agree improvements for the prevention of suicides in all ages and lead on the suicide prevention agenda. | |

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| **Name:** Drug and Alcohol Partnership | **Meets:** Quarterly for two hours |
| **Purpose:**   * To support collaboration between partners to improve outcomes in relation to substance misuse prevention, treatment and recovery in Oldham. * To deliver locally the requirements of the GM Combatting Drugs Partnership Board delivery plan and to meet local implementation of the National Drug Strategy. * To report via the GM Drug & Alcohol Commissioners Meeting progress on delivering the Oldham Drug & Alcohol Delivery Plan | **Aims/work:**  To provide the strategic leadership and direction for drugs and alcohol policy, strategy and delivery of services in Oldham, including the local implementation of the Greater Manchester Combatting Drugs Partnership Delivery Plan.   1. The Partnership Group will promote drug and alcohol treatment, harm reduction, support and recovery in Oldham. 2. The Partnership Group will strengthen multi-agency & partnership working to effectively enhance work with individuals, families and communities ensuring high quality services are available. 3. Identify areas of innovative practice and service improvement through cross-sector working with a joined-up approach to co-production and were required ensure effective commissioning arrangements. 4. Identify gaps and barriers to service delivery and recommend solutions and/or escalate matters which cannot be resolved. 5. To monitor trends and evolving areas of work in relation to substance misuse and where possible ensure a partnership response. 6. To monitor the progress of statutory safeguarding reviews in which substance abuse is an identified factor and ensure recommendations which arise are implemented in accordance with action plans from safeguarding boards in relation to Drug/Alcohol Related Deaths. |

1. **Communities**

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| **Name:** Communities Board | **Meets:** Bi-monthly |
| *NOTE: This is a new board which is being established* | |
| **Vision:**   1. The Communities Board will be the driving force for inclusive engagement and community-led change in Oldham. Its vision is to build a borough where all residents, regardless of background, identity, or postcode, have the power to shape decisions, influence public services, and help design the future of their neighbourhoods. 2. The board will bring together diverse voices from the voluntary, community, faith, and social enterprise (VCFSE) sectors, alongside councillors and public sector partners, to co-produce solutions to the issues that matter most—whether that’s tackling inequality, improving health and wellbeing, strengthening neighbourhood resilience, or enhancing trust in public services. 3. The Communities Board will help create an Oldham where people don’t just benefit from change. They lead it. | **Purpose:**   * 1. Active participation from community organisations in decision-making processes, ensuring their voices are heard on issues that affect their communities.   2. Foster transparent communication between the public sector and the community, ensuring that residents are informed about policies, projects, and services.   3. identify and Advocate for Community Needs and Priorities   4. Identify Local Priorities   5. Assess and advocate for the community’s needs.   6. Influence Policy Development   7. Help drive social/community inclusion and community spirit.   8. Feedback to Improve Public Services   9. Facilitate Collaboration Between Public and VCFSE   10. Champion Inclusivity advocate for the rights and inclusion of underrepresented groups.   11. Educate the Public to inform residents about their rights, responsibilities, and the Public Sector |

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| **Name:** Community Safety Partnership | **Meets:** TBC |
| **Purpose:**   * Oldham's Community Safety Partnership is a group of organisations working together to keep communities safe. * The Oldham Community Safety Partnership has statutory duties under s6 of the Crime and Disorder Act 1998 to produce: * a strategy for the reduction of crime and disorder in the area (including anti- social and other behaviour adversely affecting the local environment); * a strategy for combatting the misuse of drugs, alcohol and other substances in the area; * a strategy for the reduction of re-offending in the area; and a * a strategy preventing people from becoming involved in serious violence in the area, and for reducing instances of serious violence in the area. * The CSP deals with issues such as reducing crime and anti-social behaviour, effective drug treatment, support for people experiencing domestic violence or hate crime, protecting you from fire and burglary, or nuisance neighbours.   The CSP ensures that the Oldham Plan aligns with the Greater Manchester Police and Crime Plan key priorities which are:   * Keeping People Safe and Supporting Victims; * Reducing Harm and Offending; and * Strengthening Communities and Places. | |